Environmental, Social, & Governance Outreach

Investor Information - 2021





A Note on Forward-Looking Statements

In addition to the historical information contained in this presentation, this presentation contains (and oral communications made by IDACORP, Inc. and Idaho Power Company may contain) statements, including, without limitation, earnings guidance and estimated key operating and financial metrics, that relate to future events and expectations and, as such, constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Any statements that express, or involve discussions as to, expectations, beliefs, plans, objectives, outlook, assumptions, or future events or performance, often, but not always, through the use of words or phrases such as "anticipates," "believes," "continues," "could," "estimates," "expects," "guidance," "intends," "potential," "plans," "predicts," "projects," "targets," or similar expressions, are not statements of historical facts and may be forward-looking. Forward-looking statements are not guarantees of future performance and involve estimates, assumptions, risks, and uncertainties. Actual results, performance, or outcomes may differ materially from the results discussed in the statements. In addition to any assumptions and other factors and matters referred to specifically in connection with such forward-looking statements, factors that could cause actual results or outcomes to differ materially from those contained in forward-looking statements include the following: (a) the effect of decisions by state and federal regulators affecting Idaho Power's ability to recover costs and earn a return on investments; (b) changes to or the elimination of Idaho Power's regulatory cost recovery mechanisms; (c) the impacts of the COVID-19 pandemic on the global and regional economy and Idaho Power's business; (d) changes in customer growth rates, and related changes in loads; (e) abnormal or severe weather conditions, climate change, wildfires, droughts, earthquakes, and other natural phenomena; (f) advancement of technologies that reduce customer demand or the introduction of vulnerabilities to the power grid; (g) acts or threats of terrorist incidents, social unrest, acts of war, cyber-attacks, the companies' failure to secure data or comply with privacy laws or regulations, physical security breaches; (h) the expense and risk of capital expenditures for utility infrastructure and ability to recover such costs; (i) variable hydrological conditions or over-appropriation of surface and groundwater; (j) the ability to acquire fuel, power, and electrical equipment from suppliers on reasonable terms; (k) disruptions or outages of Idaho Power's generation or transmission systems or of any interconnected transmission system; (I) accidents, terrorist acts, fires, explosions, and mechanical breakdowns, that can damage the companies' assets and subject the companies to third-party claims for damages; (m) increased purchased power costs and challenges associated with integrating intermittent renewable energy sources into Idaho Power's resource portfolio; (n) the failure to comply with state and federal laws, regulations, and orders; (o) changes in tax laws and the availability of tax credits; (p) adoption of or changes in, and costs of compliance with, laws, orders and regulations, and related litigation or proceedings, including those relating to the environment; (q) the inability to obtain or cost of obtaining and complying with government permits and approvals; (r) failure to comply with mandatory reliability and security requirements; (s) the impacts of changes in economic conditions, including on customer demand; (t) the ability to obtain debt and equity financing when necessary and on reasonable terms; (u) changes in the method for determining LIBOR and the potential replacement of LIBOR; (v) the ability to buy and sell power, transmission capacity, and fuel in the markets and the availability to enter into, and success or failure of, financial and physical commodity hedges; (w) the magnitude of future benefit plan funding obligations; (x) the assumptions underlying the coal mine reclamation obligations at Bridger Coal Company and related funding requirements, and remediation costs associated with planned exits from coal plants; (y) the ability to continue to pay dividends and target-payout ratios, and contractual and regulatory restrictions on those dividends; (z) Idaho Power's concentration in one industry and one region, regional economic condition and regional legislation and regulation; (aa) employee and third-party vendor workforce factors, including potential unionization of the companies' workforce and the impacts of an aging workforce; and (bb) adoption of or changes in accounting policies, principles, or estimates. Any forward-looking statement speaks only as of the date on which such statement is made. New factors emerge from time to time and it is not possible for management to predict all such factors, nor can it assess the impact of any such factor on the business or the extent to which any factor, or combination of factors, may cause results to differ materially from those contained in any forward-looking statement. Readers should also review the risks and uncertainties listed in IDACORP, Inc.'s and Idaho Power Company's most recent Annual Report on Form 10-K and Form 10-Q and other reports the companies file with the U.S. Securities and Exchange Commission, including (but not limited to) Part I, Item 1A - "Risk Factors" in the Form 10-K and Form 10-Q and Management's Discussion and Analysis of Financial Condition and Results of Operations and the risks described therein from time to time. IDACORP and Idaho Power disclaim any obligation to update publicly any forward-looking information, whether in response to new information, future events, or otherwise, except as required by applicable law.



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IDACORP at a Glance

IDACORP Financial Snapshot⁽¹⁾:

Revenue: \$1.35 billion

Diluted earnings per share: \$4.69

Annualized Dividends per share: \$3.00

Return on Year-End Equity: 9.3%

Net Utility Plant Assets:

Idaho Power—\$4.7 billion



Idaho Power Company Quick Facts:

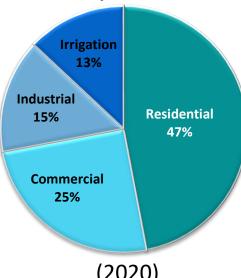
- Vertically integrated energy company encompassing generation, transmission, and distribution
- >590k customers; 24k sq.ml. service area
- cities in Oregon

~71 percent of Idaho residents, 72 cities; 7

IDA LISTED NYSE



Revenues by Customer Class



(2020)

(1) As of and for the year ended 12/31/2020, except for dividends per share, which are annualized as of September 2021.



Strong Track Record

Earnings Per Diluted Share

\$4.69**1**

13 Consecutive Years of Growth

Cumulative

Shareholder

Return

3 Years Ended 6/30/2021



Projected Capital Expenditures

~7% 1

Cumulative Average

Growth Rate 2021-2025

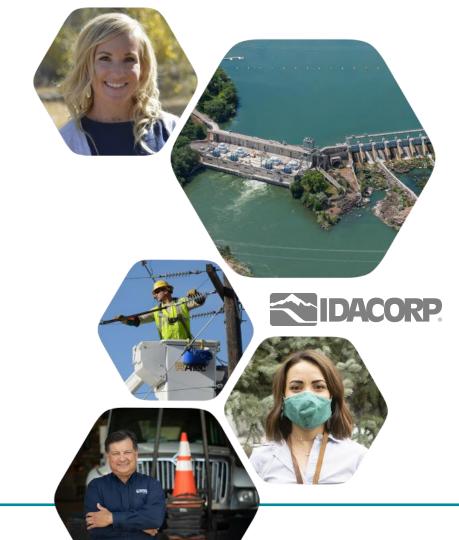
Clean today. Cleaner tomorrow.®

At Idaho Power, our commitment to serving customers and communities with reliable, affordable energy has been the hallmark of our 100-plus-year history. As we continue the next century of service, we look to build on that foundation with a new and exciting mission:





Compensation Overview





Best Practice Pay Principles

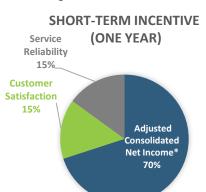
- We tie our executives' compensation to corporate performance, and over one-half of each of our NEOs' target compensation is atrisk
- Our compensation committee reviews and adjusts performance metrics annually
- The compensation committee consists solely of independent directors and retains an independent compensation consultant
- We require our officers to own specific minimum amounts of our stock
- ✓ We impose stock retention obligations
- We have a clawback policy that provides for the recovery of incentive compensation under certain circumstances
- We impose a cap on the amount of incentive compensation that may be paid
- We assess compensation and target incentive that is at-risk on an annual basis
- ✓ We set our target goal for Total Shareholder Return performance at the 55th percentile of our peer group for long-term incentive
- ✓ We have a low burn rate on equity for incentive awards

- X We do not provide employment agreements to our executives
- We do not permit the hedging or pledging of our securities by executives
- We restrict the purchase and sale of securities under an insider trading policy
- We discourage excessive or inappropriate risk-taking through our compensation design
- X We provide only limited perquisites
- We do not provide dividends on performance-based compensation awards until they are vested
- × We do not award stock options
- We did not modify any of our incentive compensation targets in response to the COVID-19 pandemic

Compensation Design and Metrics for NEOs



Emphasis on Pay for Performance



LONG-TERM INCENTIVE (THREE YEAR)

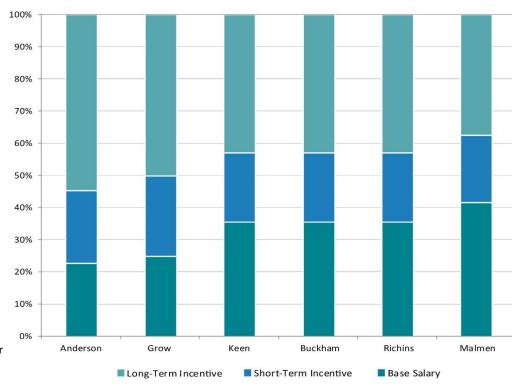


Balanced scorecard of financial and operating measures.

Target performance levels for the goal of adjusted consolidated net income have increased significantly, from a target of \$131 million in 2010 to \$233 million in 2020.

Target performance levels for CEPS have increased significantly, from \$8.15 for the 2010-2012 performance period to \$13.60 for the 2020-2022 performance period.

TSR, a relative goal, continues to require 55th percentile performance versus our total shareholder return comparison group in order to be earned at target for grants made in 2020.



^{*}Adjusted consolidated net income is calculated as consolidated net income minus additional accumulated deferred investment tax credits recorded for the year, if we used any, as more fully described on slide 9 under Non-Base Rate Idaho Regulatory Settlement Stipulations.



Robust Target Setting Process

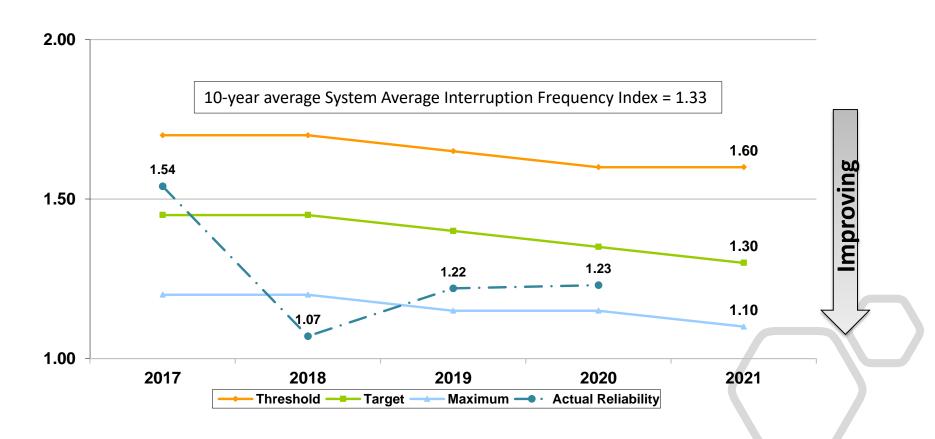
Each year the Compensation Committee discusses the proposed short-term incentive goals for the three performance metrics (Reliability, Customer Relations, and Net Income) in extensive detail with management and IDACORP's internal subject matter experts. Based on this discussion, the Committee establishes rigorous threshold, target and maximum goals for each performance metric. For the Net Income metric, the Committee reviews IDACORP's budgeted net income forecast for the upcoming year, which is used to set IDACORP's official earnings guidance. For the past several years, the Committee has set the target Net Income goal <u>above</u> the Company's net income forecast. We typically set our target adjusted consolidated net income goal higher than the company's budget forecast to provide a "stretch goal" for management.

METRIC CONSIDERATIONS:

Net Income	Customer Relations	Reliability
 Planned sales growth Forecasted budget changes One-time prior year items that will not recur in future years, such as: Nonrecurring income tax benefits Unusual weather conditions Legal settlements Nonrecurring regulatory activity Financing events 	 Forecasted pricing changes Company image & regulatory challenges Planned customer service improvements Customer touchpoint improvements Energy advisor activities Communications strategy 	 Planned system improvements Asset replacements Grid modernization Weather & major event days



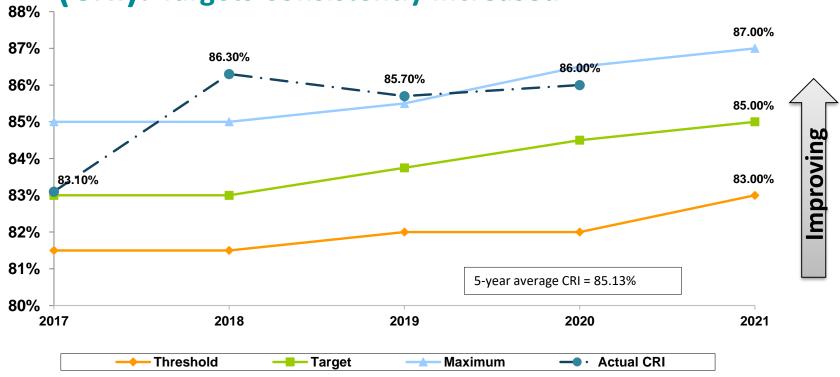
Reliability: Targets Stretched





Customer Relationship Index

(CRI): Targets Consistently Increased



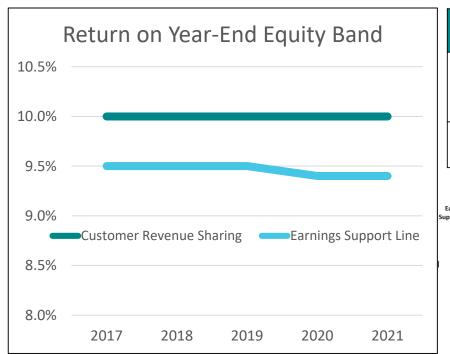
Net Income Incentive: Targeting Optimum Shareholder Return

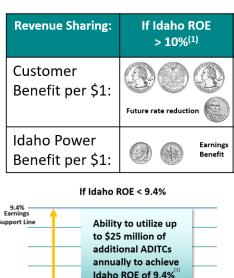


Electric utilities, such as Idaho Power, are provided an allowed return on year end equity (ROE) in a given regulatory jurisdiction.

Since 2009, Idaho Power has a regulatory agreement with Idaho's regulatory authority to provide an opportunity for additional earnings support below a 9.5% ROE (9.4% ROE beginning in 2020), with customers sharing in earnings above a 10.0% ROE.

IDACORP's compensation targets stretch management to earn above a 9.5% ROE (9.4% ROE beginning in 2020) in Idaho while preserving tax credits for future years and incenting between 9.4% (above the earnings support line) and 10.0% ROE in Idaho.





As of December 31, 2020, Idaho Power

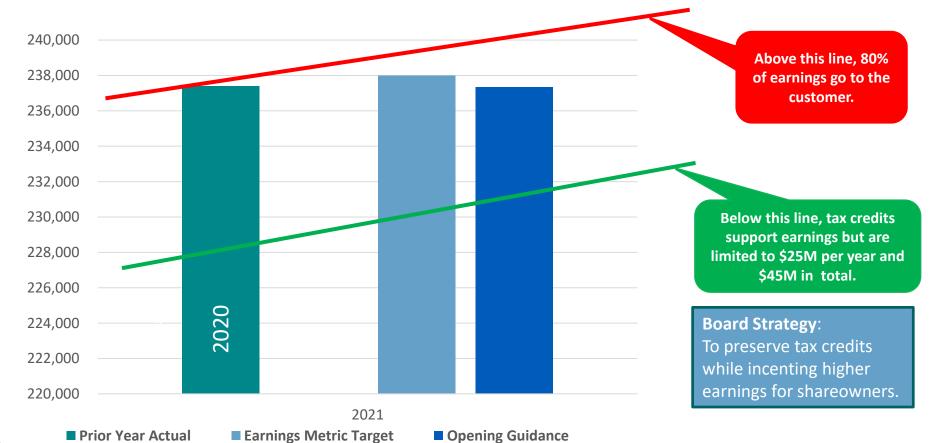
has utilized \$0 of \$45 million available.

^{(1) \$126.2} million shared with Idaho customers since 2009. As of July 29, 2021, Idaho Power expects to not share in 2021. Return on year-end equity in the Idaho jurisdiction (Idaho ROE)—Implied to be 10.0% in the last general rate case.

⁽²⁾ As of July 29, 2021, Idaho Power expects to use no additional accumulated deferred investment tax credits (ADITCs) in 2021. Idaho Power has the ability to use a total of \$45 million of additional ADITCs, with the potential to replenish. Return on year-end equity in the Idaho jurisdiction (Idaho ROE)—Implied to be 10.0% in the last general rate case.

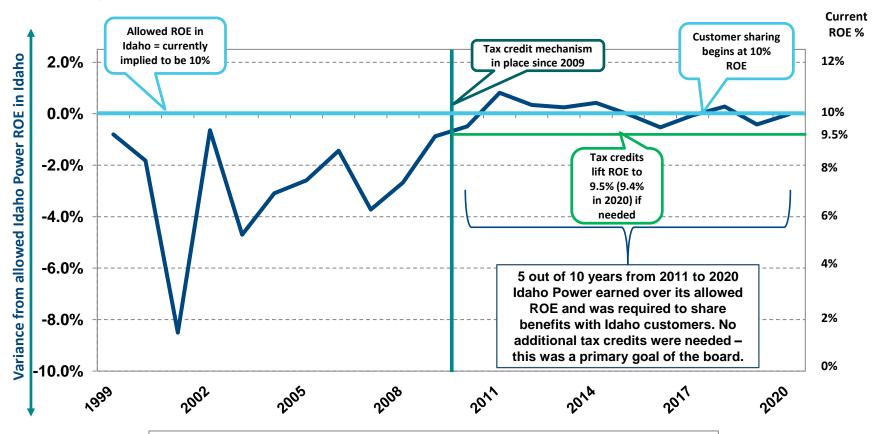
2021 Net Income Target Above Prior Year





Incenting Achievement of Return on Equity

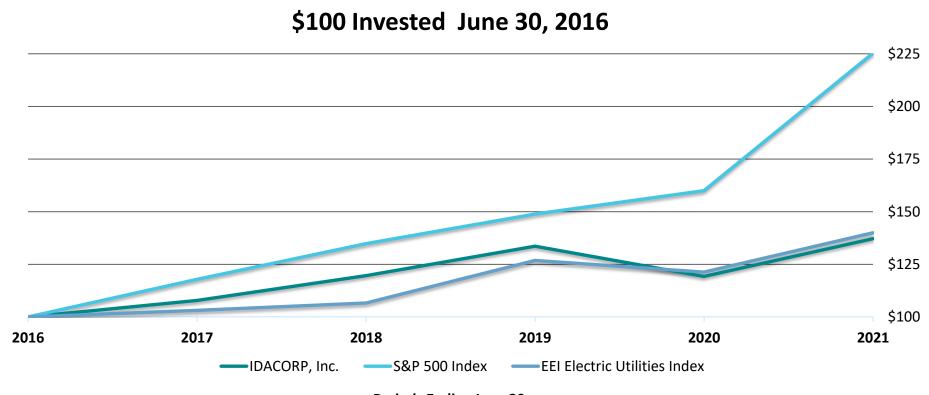




Variance of Actual ROE vs. ROE Allowed by Regulator



Total Return Compared with Market





Peer Group Selection Process

- Idaho Power's low-cost hydropower generation portfolio leads to customer rates well below national averages
- These low energy rates translate into lower revenue when compared with results that would occur with rates closer to national average rates
- Thus, using actual revenues to establish a peer group likely do not reflect the complexity and scope of executives' responsibilities
- Therefore, IDACORP revenues are adjusted for purposes of creating a peer group for executive compensation that is comparable
- Companies are identified with revenues between ~.5x and 2x IDACORP's
 "adjusted" revenue of \$1.75B (32% higher than actual), based on the average
 rate differential between Idaho Power and the national average customer rates,
 according to the Edison Electric Institute
- An emphasis is placed on similar business models, ultimately including peers of similar market capitalization that receive a significant portion of revenue from regulated operations, excluding independent power producers and water utilities



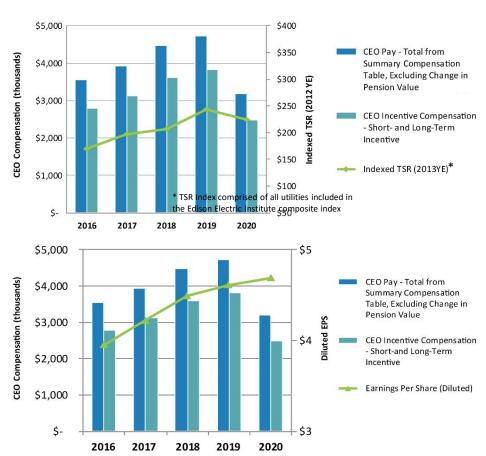
Peer Group of Companies Used for Compensation Design - 2021

- Allete Inc.
- Alliant Energy Corporation
- Atmos Energy Corporation
- Avista Corp.
- Black Hills Corporation
- El Paso Electric Co.
- Hawaiian Electric Company
- Northwestern Corporation
- OGE Energy Corp.

- ONE Gas Inc.
- Pinnacle West Capital Corp.
- PNM Resources, Inc.
- Portland General Electric Co.
- Spire Inc.



CEO Compensation Tied to Performance



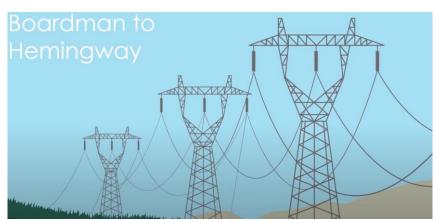
Environmental
Practices





Clean today. Cleaner tomorrow."

100% Clean Energy by 2045



Reliable Affordable Clean

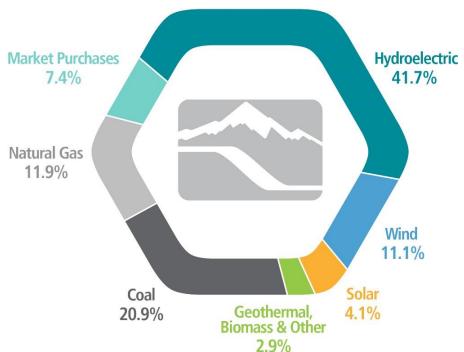


Hells Canyon, Idaho and Oregon Border

- Boardman coal-fired plant ceased operations in October 2020
 - Recovery of investment collected through end of life
- Idaho Power to end its participation in the North Valmy coal-fired plant no later than 2025
 - Recovery of investment scheduled through 2028
- June 2021 Idaho Power filing with IPUC to exit the Jim Bridger coal-fired plant early

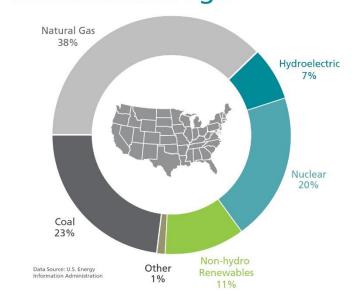


60% clean energy mix in 2020



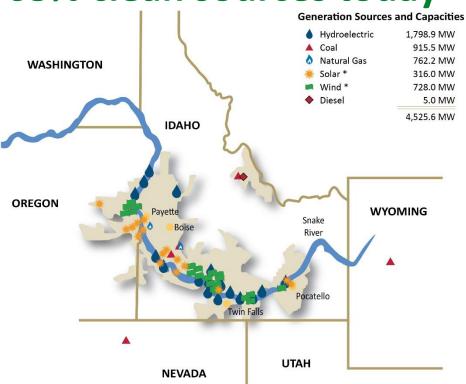
This energy mix shows the energy we generate from company-owned resources and energy we buy through long-term contracts with wind, solar, biomass, geothermal and small-scale hydro generators. The overall mix does not represent the energy delivered to customers for two reasons. First, we participate in the wholesale energy market and sell energy both to other utilities and to retail customers. Second, some of our purchased power from renewable sources comes with a Renewable Energy Credit, or REC, which we sell to keep customer prices low.

National Average





63% clean sources today



ldaho Power does not own or operate the solar and wind facilities portrayed on this map. However, the Company buys generation from these facilities under long-term power purchase agreements.

- On June 3, 2021, Idaho Power filed to increase Idaho customer rates:
 - Early exit from Jim Bridger
 \$30.8 million annually







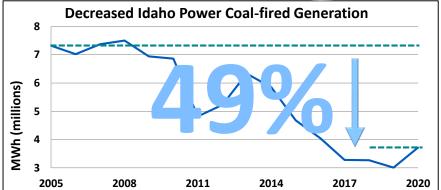
Valmy Unit 1

Ended 2019

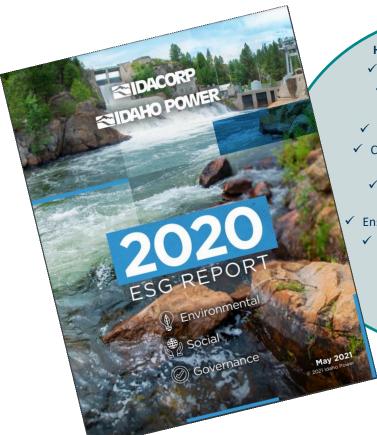
Boardman

Shut Down 2020









Highlights of 2020 ESG Report:

- ✓ Our Goal: 100% Clean by 2045
- ✓ Reducing Carbon Emissions
 - ✓ Electrifying Vehicles
- ✓ Caring for Our Aquatic Resources
- ✓ Caring for Our Employees and Their Safety
 - ✓ Caring for Our Customers and Communities
- Ensuring Grid Resiliency and Reliability
- ✓ Promoting Diversity, Equity, and Inclusion
 - ✓ SASB & TCFD Reporting

Visit: <u>idacorpinc.com/about-us/sustainability</u>

A Tradition of Sustainability

For information on Idaho Power's rich tradition of environmental stewardship for the following areas:

- ✓ Conserving Fish and Aquatic Life
 - ✓ Protecting Raptors
- ✓ Preserving the Region's History
 - ✓ Protecting Wildlife Habitat
 - ✓ Caring for the Snake River
- ✓ Our Commitment to Sustainability

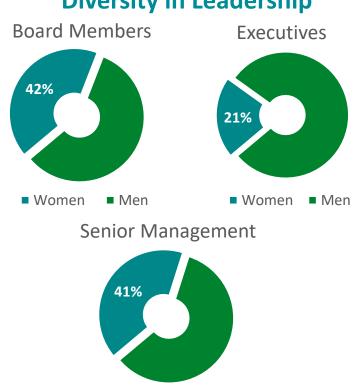
Visit: <u>idahopower.com/energy-</u> environment/environmental-stewardship/

Social Practices





Diversity in Leadership



Our Commitment to Each Other

At Idaho Power, we are committed to an inclusive environment where we are all valued, respected and given equal consideration for our contributions. We believe that to be successful as a company we must be able to innovate and adapt, which only happens when we seek out and value diverse backgrounds, opinions and perspectives. Our collaborative environment thrives when we are engaged, feel we belong and are empowered to do our best work. We are a stronger company when we stand together and embrace our differences.



Diversity, Equity, & Inclusion Initiatives

- ✓ In 2020, Idaho Power Company created a Diversity, Equity, and Inclusion (DEI) team focused on the following objectives:
 - Learning and awareness
 - Recruiting and outreach
 - ✓ Branding and communication
- ✓ In 2020, Idaho Power donated to DEI organizations, such as:
 - ✓ NAACP
 - ✓ Wassmuth Center for Human Rights
 - National Federation for the Blind
 - ✓ Smart Women Smart Money
- As part of Idaho Power's Diversity Supplier Program, a portion of our suppliers were small disadvantaged, woman-owned, veteranowned, and service-disabled businesses
- ✓ Idaho Power continues to serve and support our Hispanic community with community events, donations, volunteerism, career fairs, and increased materials and information in Spanish on our website
- ✓ Promoting Women in STEM careers
- ✓ Supporting Human Rights

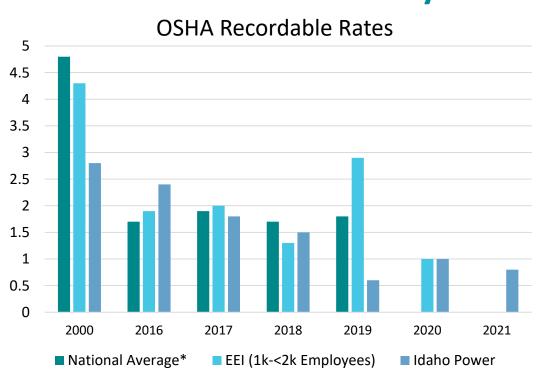
Workplace Diversity Statistics

2020 – Idaho Power Company						
Women in workforce	462	24%				
Racial/ethnic group in workforce	148	8%				
Women in management	69	26%				
Racial/ethnic group in management	18	7%				
Total employees	1,939					

Source: Idaho Power 2020 EEO-1 Report



Our Commitment to Safety







^{*2020} data not yet available as of the date of this presentation.



Overall Safety Results

Statistic	2020	5-Year Average	2020 vs. 5-Year Average
Severity Rate	3.44	10.65	♦ 68% Reduction
Days Away, Restricted and Transfer (DART) Rate	0.48	0.81	↓ 41% Reduction
Lost-Time Injuries	6	6.6	▶ 9% Reduction
Lost-Time Injury Rate	0.32	0.44	↓ 27% Reduction
OSHA Recordable Injuries	18	24.6	↓ 27% Reduction
OSHA Recordable Rate	0.95	1.62	↓ 41% Reduction
Near Miss/Good Catch Rate	49	44.82	↑ 10% Increase
Preventable Motor Vehicle Accidents (MVA)	6	10	↓ 40% Reduction



Our Commitment to Our Customers

Idaho Power Received

Some of its

Highest Customer Satisfaction Ratings

in Company History

in 2020



2020 - 86.0% 2019 - 85.7% 2018 - 86.3% 2017 - 83.1%







Environmental Social Governance Our Commitment to Our Employees



We work together. We build together. We stand together.

Throughout Idaho Power's 100-year history, our skilled and dedicated employees have remained the foundation of our company. They fulfill our commitments to customers, shareowners and each other today and every day.

Idaho Power provides competitive pay and benefits and supports our employees through our values of safety, integrity and respect and a healthy work-life balance. Together, we build a secure and healthy future.

For more information on Idaho Power's employee benefits, please visit: idahopower.com/about-us/careers/what-we-offer/



Contributions to 527 groups, 501(c)(4)s for political purposes

Contributions to ballot measures in the 2020 election cycle

Political Advocacy and Lobbying Activities — 2020 Election Cycle Corporate contributions to political action committees— federal government Total corporate contributions to political action committees— all levels of government (including federal amount listed above) Corporate campaign contributions to candidates of both primary political parties — Idaho and Oregon state elections Lobbying expenditures, including compensation for employees engaged in lobbying efforts and membership dues for trade associations \$32,000 \$68,000 \$109,000 \$830,000

\$0

\$0



Experienced, Diverse, Mostly Independent Directors

	Committees of the Board of Directors							
Director	Independent	Audit	Compensation	Corp. Gov. and Nominating	Executive			
Darrel T. Anderson								
Odette C. Bolano	✓	✓						
Thomas E. Carlile	✓			✓				
Richard J. Dahl ‡	✓			✓	✓			
Annette G. Elg	✓	✓	✓					
Lisa A. Grow					©			
Ronald W. Jibson	✓		✓					
Judith A. Johansen	✓		©	✓	✓			
Dennis Johnson	✓			©	✓			
Richard J. Navarro	✓	©			✓			
Dr. Mark Peters	✓	✓						

© - Committee Chairperson

‡ - Independent Chairman of the Board

Snapshot of 2021 Directors	on	derson derson	Jano Ca	Aile Os	in cie	6, 6	ow iik	son lo	nansen	Inson No	Vario
Experience/Attribute					()			,	,		
Senior Executive		•		•	•	•	•	•	•	•	•
Banking & Finance	•	•	•	•	•				•	•	
Energy Utility	•					•	•	•			•
Operational		•	•	•		•	•	•			•
Food and Agribusiness				•	•					•	
Legal								•	•		
Information Technology											•
Cyber Technology											•
Real Estate Investment and Development				•							
Other Public Board Service			•	•			•	•	•		
Healthcare		•									

Gender and Racial/Ethnic DIVERSITY



36 PERCENT Average TENURE



Average AGE

64 YEAR

Independent

82 PERCEN



Corporate Governance Highlights

Annual election of all directors
Independent chairman

9 of our 11 current directors are independent

Regular board and committee executive sessions by non-management and independent directors

Mandatory director retirement age of 72

Stock ownership requirement for directors and officers

Prohibition on hedging and pledging of securities for directors and officers

Annual self-evaluations of the board and committees

Board oversight of our cultural values of safety, integrity, and respect

Majority vote resignation policy for directors in uncontested elections

Compensation clawback policy

Stock retention requirement for officers

Mandatory continuing education requirements for our directors

No shareholder rights plan

Independent audit, compensation, and corporate governance and nominating committees

Robust codes of conduct and ethics, reviewed by our directors

Significant participation by the board in succession planning

Consideration of diversity in our board member selection



Responsibly Addressing Risk					
Identify day-to-day risks, processes and mitigation efforts on an enterprise basis and report to Board of Directors and Board Committees	 Senior Vice President and General Counsel Director of Compliance, Risk, and Security Director of Audit Services 				
Ensure appropriate culture of risk management exists within the company and assist with identifying specific risks	Board of Directors				
Oversee risk management processes generally	 Board of Directors Executive Committee of the Board of Directors 				
Oversee major financial risk and energy risk management practices, with assistance from independent auditors	Audit Committee				
Monitor risk management framework for cyber security and physical security	Audit Committee				
Oversee compensation policies and practices, including compensation risk assessment	Compensation Committee				
Review risks associated with company's organizational structure, governing instruments and policies	Corporate Governance and Nominating Committee				





The September board meeting each year is dedicated primarily to assessing the company's long-term strategy, industry developments and trends, and metrics used to measure and drive performance.

2021 Strategy and Initiatives





GROW FINANCIAL STRENGTH

Pursue Revenue Opportunities and New Customer Models

Promote and Engage in Broad Electrification

Maintain Stakeholder Confidence

Continue Our Focus on Productive Regulatory Outcomes and Preparing for the Future Evaluate and Control Expenditures and Continue Efficient Operations

IMPROVE THE

CORE BUSINESS

Evaluate and Deploy Transformative Technology Solutions

Focus on Completing Key Transmission Projects Continue Progress on Hydro Relicensing Projects

Continue Development of Regional Markets

and Water Rights

EN THE

ENHANCE THE BRAND

Enhance Our Customers' Experience and Interactions Through Simplicity and Technology

Communicate Progress
Toward Our Environmental,
Social and Governance Goals
and Stewardship

KEEP EMPLOYEES SAFE AND ENGAGED

Continue Our Strong Focus on Safety

Enhance Our Culture of "Our Commitment to Each Other"

 Support a Workforce of the Future

Our Purpose

We are passionate about powering lives with reliable, affordable, clean energy, while developing innovative solutions every day.

Serving those who depend on us is at the center of everything we do. We all prosper by committing to the needs, safety and success of our customers, communities, employees and owners.

Our Values

We love where we live and what we do.

Every day, we rely on these core values to guide our success:

Safety First:

We are committed to the safety of our employees, our customers and the communities we serve.

Integrity Always: Customers, owners and

employees can count on us to be fair and ethical.

Respect for All:

We treat our customers, partners, employees and the environment with care and dignity.

Appendix





Why Invest in IDACORP?

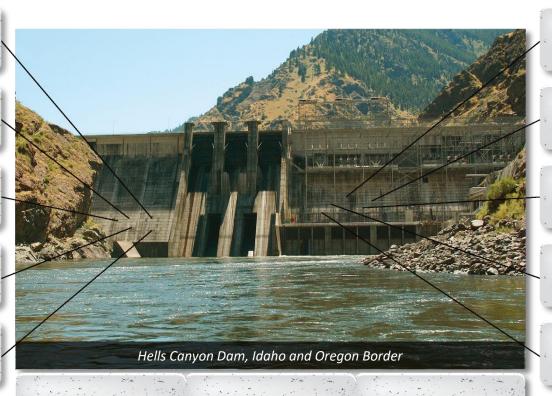
Constructive Regulatory Environment

Economic Growth

Sustainable Cost Control

Achieving Return on Equity

Low Cost Hydropower



Common Stock
Dividend Growth

Strong
Balance Sheet

Environmental & Social Responsibility

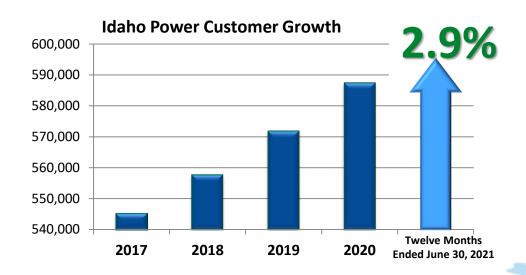
Record Customer Satisfaction

Culture of Integrity and Safety

STRONG FOUNDATION



Increasing Customer Growth Rate



Moody's GDP Growth Projections

Idaho Power's Service Area:

2021: 7.6% 2022: 6.9%







Top Emerging Industries











Manufacturing

5-Year Historic Job Growth

789

2016

2017

Electrical Equipment Information Services

Beverage Manufacturing

Data Processing & Hostina

Advanced Manufacturing





INDUSTRIAL





Top Traditional Industries

2019

2020



2015

Food Manufacturing



2018

Support Activities for Agriculture



Electronic Product Manufacturing Includes Computers



Wood Product Manufacturing



Mining





Integrated Resource Plan (IRP)

2019 IRP Load Forecast vs. Prior IRPs

		asted Annual th Rate		ecasted Annual oth Rate
	Retail Sales (Billed MWh)	Annual Peak (Peak Demand)	Retail Sales (Billed MWh)	Annual Peak (Peak Demand)
2019 IRP	1.3%	1.4%	1.0%	1.2%
2017 IRP	1.1%	1.6%	0.9%	1.4%
2015 IRP	1.5%	1.8%	1.2%	1.5%

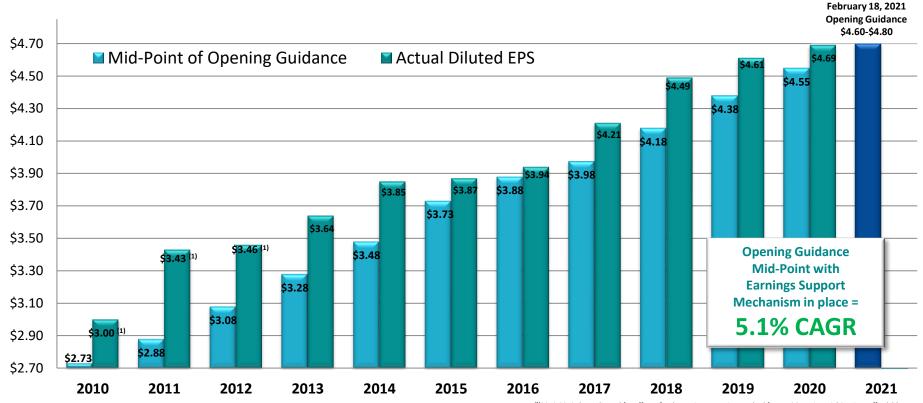
Projected 2021-2025 Capital Expenditures: ~\$2.0 billion





2010-2021 EPS with Earnings Support Mechanism in Place

Mid-Point of Opening EPS Guidance vs. Actuals*



^{*} Represents the mid-point of IDACORP's opening EPS guidance – based on normal weather & water conditions.



Common Stock Dividend Growth⁽¹⁾

"At this time, management expects to recommend to the Board of Directors **future annual increases in the dividend of 5% or more**, with the intent of remaining within our target payout ratio of between 60 and 70% of sustainable IDACORP earnings."

Lisa A. Grow, IDACORP President and Chief Executive Officer September 17, 2021



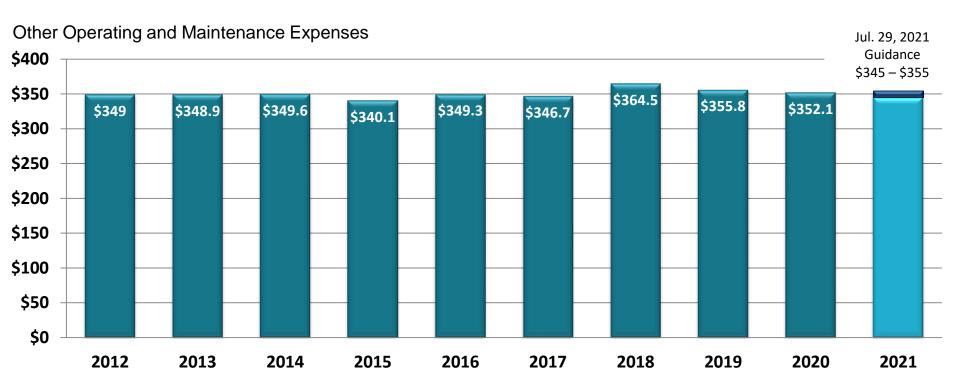
Quarterly Dividend Per Share

Annualized Dividend Per Share



Sustained Cost Control

2012-2021 O&M Expenses (\$ Millions)











Shoshone Falls, near Twin Falls, Idaho

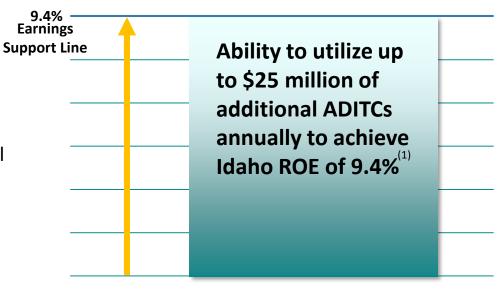


Earnings Support/Revenue Sharing

Mechanism:

If Idaho ROE < 9.4%

If the Idaho Public Utilities
Commission were to approve a
change to Idaho Power's allowed
annual Idaho ROE as part of a general
rate case proceeding, earnings
support line reverts to 95% of the
newly authorized Idaho ROE.



As of December 31, 2020, Idaho Power had utilized \$0 of \$45 million available.

⁽²⁾ As of July 29, 2021, Idaho Power expects to not use any additional accumulated deferred investment tax credits (ADITCs) in 2021 pursuant to Order No. 33965. Idaho Power has the ability to use a total of \$45 million of additional ADITCs, with the potential to replenish. Return on year-end equity in the Idaho jurisdiction (Idaho ROE)—Implied to be 10.0% in the last general rate case.



Earnings Support/Revenue Sharing Mechanism:

Revenue Sharing:	If Idaho ROE > 10% ⁽¹⁾	If Idaho ROE > 10.5%
Customer Benefit per \$1:	Future rate reduction	Future rate reduction Pension obligation reduction
Idaho Power Benefit per \$1:	Earnings Benefit	Earnings Benefit

\$126.2 million shared with Idaho customers since 2009, including \$68.1 million reduction in customer pension obligations.

⁽¹⁾ As of July 29, 2021, Idaho Power expects to not share in 2021 pursuant to Order No. 33965. Return on year-end equity in the Idaho jurisdiction (Idaho ROE)—Implied to be 10.0% in the last general rate case.



2021 Earnings Per Share Guidance & Estimate Key Operating Metrics

(Millions Except for Per Share Amounts)

	Current ⁽¹⁾	Previous ⁽²⁾
IDACORP Earnings Per Diluted Share Guidance	\$ 4.70 – \$ 4.90	\$ 4.60 - \$ 4.80
Idaho Power Additional Amortization of Accumulated Deferred Investment Tax Credits	No change	None
Idaho Power Operations & Maintenance Expense	No change	\$ 345 – \$ 355
Idaho Power Capital Expenditures, Excluding Allowance for Funds Used During Construction	No change	\$ 320 – \$ 330
Idaho Power Hydropower Generation (MWh)	5.0 – 6.0	5.5 – 7.5

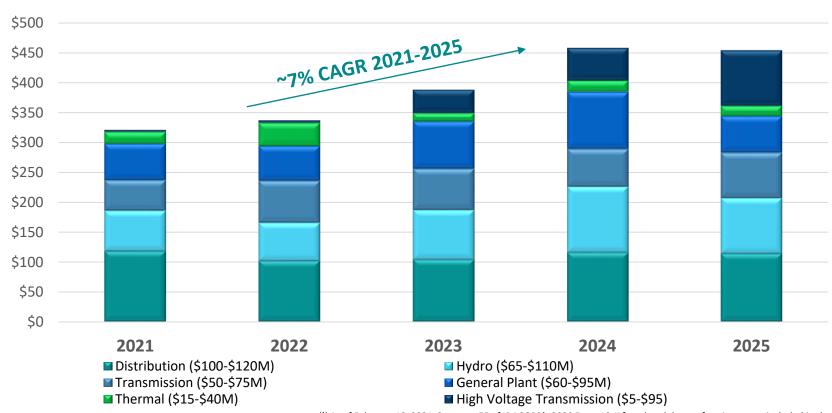
⁽¹⁾ As of July 29, 2021.

⁽²⁾ As of April 29, 2021, the date of filing IDACORP's and Idaho Power's Quarterly Report on Form 10-Q for the quarter ended March 31, 2021.



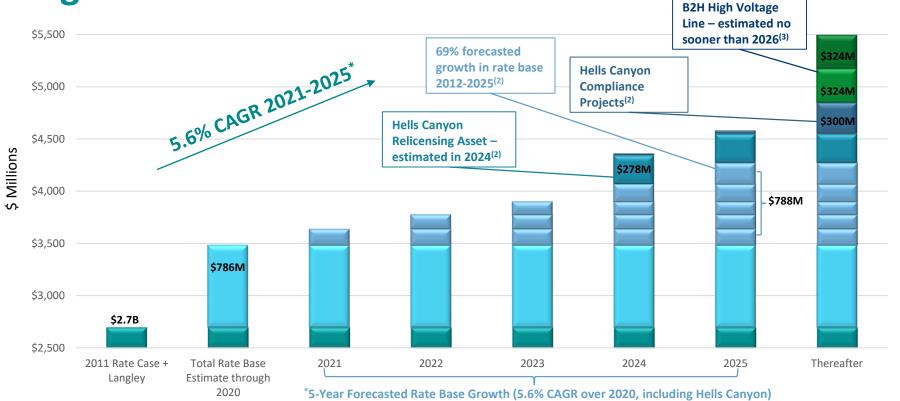
Capital Expenditures Forecast(1)

2021 - 2025 (\$ Millions)









⁽¹⁾ Idaho Power's most recent rate case in its Idaho jurisdiction in 2011 provided for a return on a rate base of \$2.7 billion, which includes the Langley Gulch power plant completed in 2012. If Idaho Power's capital expenditures since its last Idaho rate case and expected future capital expenditures were approved to be included in rate base, Idaho Power's Idaho-jurisdiction rate base could reach approximately \$4.6 billion by the end of 2025, the year through which Idaho Power currently forecasts capital expenditures. This estimate includes HCC.

(2) Hells Canyon (HCC) relicensing costs closing to plant are subject to the Federal Energy Regulatory Commission's ultimate granting of a new operating license, which could be as early as 2022, but Idaho Power believes issuance is more likely be 2023 or thereafter. Estimated in 2024 for illustration purposes here.



Strong Financial Position

Debt Maturity Profile (\$ Millions) – as of 7/29/2021

	IDACORP		Idaho	Power
	Moody's	S&P	Moody's	S&P
Long-term Issuer Rating	Baa1	ВВВ	А3	BBB
Short-term	P-2	A-2	P-2	A-2
Outlook	Negative	Stable	Negative	Stable
Limited near-term refinancing pressure		Manageable refinancing needs and windows of opportunity		
	1			
_	. 9			\$55
ίν.	\$20 \$110		\$80 \$100	

2021 2022 2023 2024 2025 2026 2027 2028 2029 2030 2031 2032 2033 2034 2035 2036 2037 2038 2039 2040 2041 2042 2043 2044 2045 2046 2047 2048



Our Core Values in Action – COVID-19

Safety First:

- Executing business continuity, pandemic response, and internal emergency plans
- Closed Idaho Power facilities and recreation sites
- Implemented remote working for more than half the workforce;
 thoughtful plan for returning in-office
- Virtual meetings and elimination of non-essential travel
- Enhanced cleaning at all facilities

Integrity Always:

- Suspended disconnections
- Waived customer late fees

Respect for All:

- Monetary donations to charitable organizations
- Personal protective equipment assistance available as needed





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